

# First Half

**Earnings Presentation** 



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Electric arc furnace steel dust (EAFD) recycling plant at Asúa-Erandio, Spain



# Executive summary – H1 at record EBITDA & cash flow

# €94.1m

H1'21 EBITDA 70% up yoy (H1'20: €55.3m), 24% margin (vs. 18% in H1'20) 18% or €14m up vs. H1'19

#### €45.3m Q2'21 EBITDA

109% up yoy (Q2'20: €21.7m), 24% margin (vs. 18% in Q2'20)

#### Plant utilisation continued at solid pre-COVID levels

# €70.2m

H1'21 Operating cash flow €59.0m up yoy (H1'20: €11.2m)

€196.6m of cash on hand<sup>1)</sup>. €32.6m up vs. Q1'21 at €164.0m

#### Leverage x2.24 LTM Q2'21, improved from x2.77 at Q1'21 and x3.10 at YE'20

# FY'21 guidance

- FY EBITDA of €165 to €190m. +30% to +50% yoy
- €46.8m (€1.17 / share) dividend distributed on 14 July
- H1 annualised and expected strong H2
- indicating upper end of FY'21 guidance range Targeting to update guidance after closing &
- consolidation of AZR acquisition, as part of the Q3 reporting cycle

# US market entry

acquiring 100% of AZR's recycling assets

- AZR is a US market leader in electric arc furnace steel dust (EAFD) recycling services
- Transaction signed on 16 June 2021; expected to close in August. subject to antitrust approval and other customary closing conditions

# China expansion

#### on track

- Jiangsu: In trial production; Targeting commercial output from August onwards
- Construction progressing Henan: on time and budget; Completion scheduled in Q4

# ESG

- 2020 ESG Progress Update published on 27 April
- Befesa continues to be a vital player within circular economy with strong ESG ratings

# c. 3 years

- Hedge book fully extended up to and incl. July 2024
- Providing increased earnings and cash flow visibility

# Credit ratings

- Moody's affirmed Befesa's 'Ba2, outlook stable' (17 May 2021)
- S&P upgraded Befesa to 'BB+, outlook stable' (18 June 2021)

1) Reported cash position of €527.2 million adjusted for the €330.6 million of net funds raised through the capital increase in connection with the AZR acquisition signed on 16 June 2021





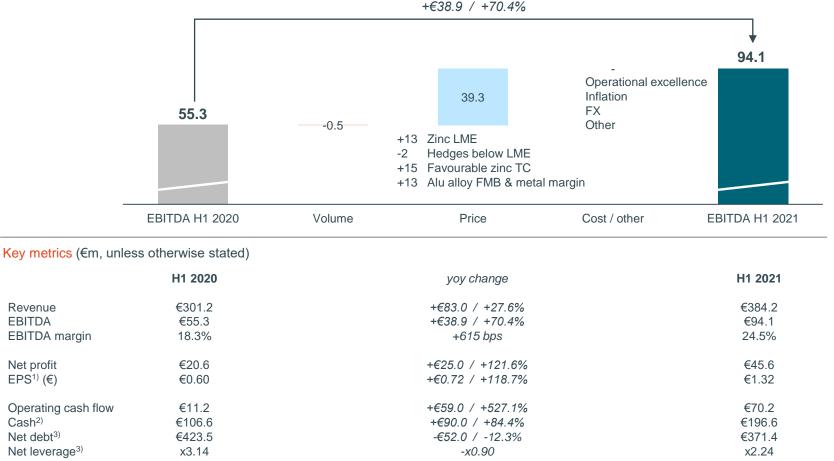


Secondary aluminium production plant at Bernburg, Germany

D2Financial resultsWolf Lehmann - CFO

# Consolidated key financials

H1 EBITDA at €94.1m, all-time-high, driven by strong base metal prices as well as continued solid volumes with strong plant utilisation at pre-COVID levels



EBITDA bridge H1 2020 to 2021 (€m)

1) EPS in H1 2020 is based on 34,066,705 shares; H1 2021 is based on 34,525,634 weighted average shares after the capital increase of 5,933,293 new shares to partly fund the AZR acquisition 2) Reported cash position of €527.2 million at Q2 2021 closing, adjusted for the €330.6 million of net funds raised through the capital increase in connection with the AZR acquisition signed on 16 June 2021 3) Net debt and leverage figures at Q2 2021 closing are based on the adjusted cash position of €196.6 million

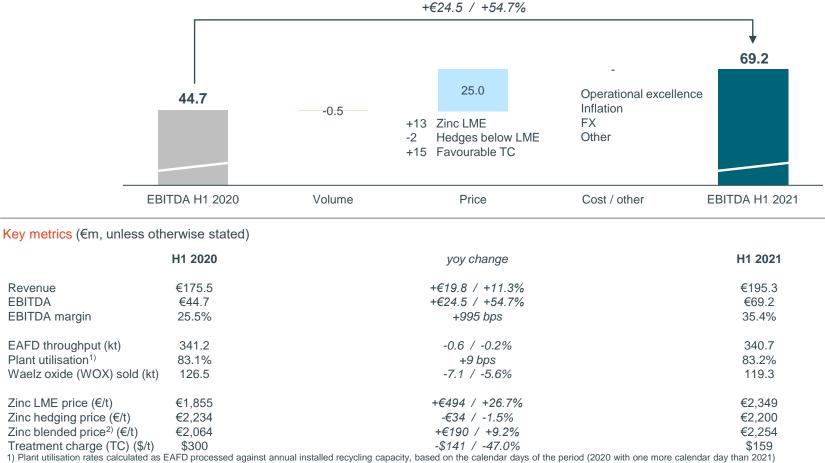
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# **Steel Dust Recycling Services**

H1 EBITDA at €69.2m, performing at strongest earnings level at 35% margin, driven mainly by favourable zinc prices; Overall plant utilisation continued at pre-COVID levels

#### EBITDA bridge H1 2020 to 2021 (€m)



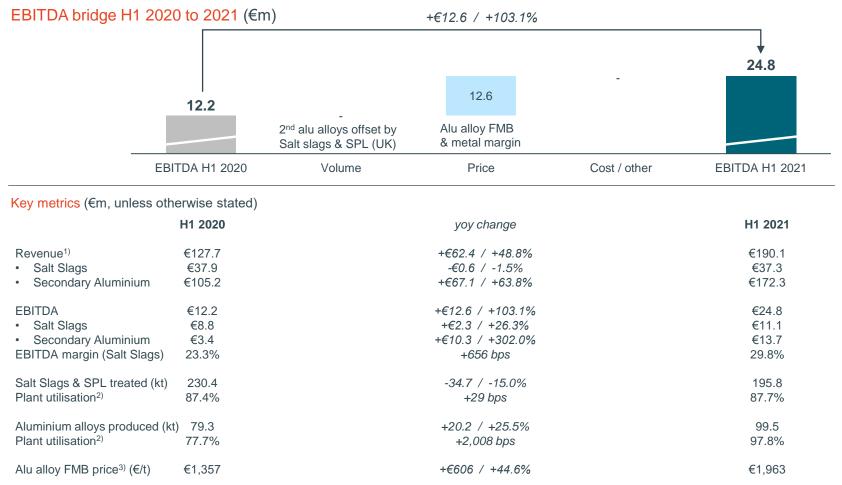
Plant databation rates calculated as EVA b processed against annual installed recoming capacity, baced on the calculat days of the period (2020 with one more calculat days).
 Blended rate between hedged prices and average spot prices, weighted by the respective hedged and non-hedged volumes, reflecting the effective price to Befesa

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# Aluminium Salt Slags Recycling Services

H1 EBITDA at €24.8m, delivered record level results, doubling yoy; Mainly driven by higher aluminium metal prices yoy; Overall plant utilisation continued at solid pre-COVID-19 levels ≥ 90%



1) Total revenue is after intersegment eliminations (H1 2020: €15.3m; H1 2021: €19.5m)

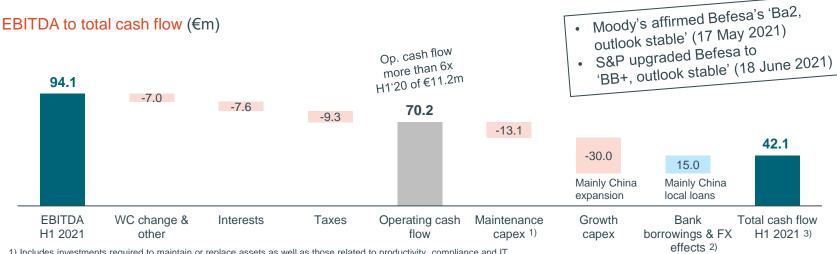
Plant utilisation rates calculated as either salt slags/SPL treated, or aluminium alloys produced against the corresponding annual installed capacity, based on the calendar days of the period
 Aluminium scrap and foundry ingots aluminium pressure diecasting ingot DIN226/A380 European Metal Bulletin free market duty paid delivered works

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# Cash flow, net debt & leverage

Record cash balance at €197m & liquidity at €272m with €75m RCF entirely undrawn; Net leverage improved to x2.24 at Q2 closing, triggering next interest ratchet of 1.75% vs. 2.0%



1) Includes investments required to maintain or replace assets as well as those related to productivity, compliance and IT

2) Includes cash bank inflows/outflows from bank borrowings and other liabilities, as well as the effect of foreign exchange rate changes on cash

3) Adjusted for the €330.6 million of net funds raised through the capital increase in connection with the AZR acquisition signed on 16 June 2021

	At 30 Jun 2020	At 31 Dec 2020	Change	At 30 Jun 2021
LTM EBITDA	€134.8	€127.0	+€38.9 / +30.6%	€165.8
LTM operating cash flow	€65.0	€92.5	+€59.0 / +63.8%	€151.6
Gross debt	€530.2	€548.2	+€19.9 / +3.6%	€568.1
Cash on hand <sup>4)</sup>	€106.6	€154.6	+€42.1 / +27.2%	€196.6
Net debt	€423.5	€393.6	-€22.2 / -5.6%	€371.4
Net leverage	x3.14	x3.10	-x0.86	x2.24

4) Reported cash position of €527.2 million at Q2 2021 closing, adjusted for the €330.6 million of net funds raised through the capital increase in connection with the AZR acquisition signed on 16 June 2021

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# Zinc prices & hedging strategy

Hedges fully extended up to and including July 2024, improving earnings & cash flows visibility



Source: London Metal Exchange (LME) zinc daily cash settlement prices; Company information

#### Zinc hedges & blended average prices (€/t)

	H1 2020	H1 2021
Unhedged	37% or 27kt @ €1,855/t LME	33% or 23kt @ €2,349/t LME
Hedged	63% or 46kt @ €2,234/t	67% or 46kt @ €2,200/t
Blended <sup>1)</sup>	€2,064/t	€2,254/t
		+€190/t / +9% yoy

Hedging strategy unchanged:

- Hedges in place fully up to and incl. July 2024 (c. 3 years)
- Targeting 60% to 75% of zinc equivalent volume
- Majority of hedges Euro based
- Befesa providing no collateral

1) Zinc blended prices are averages computed based on the monthly effective LME zinc and hedging prices weighted with the respective hedged and non-hedged volumes

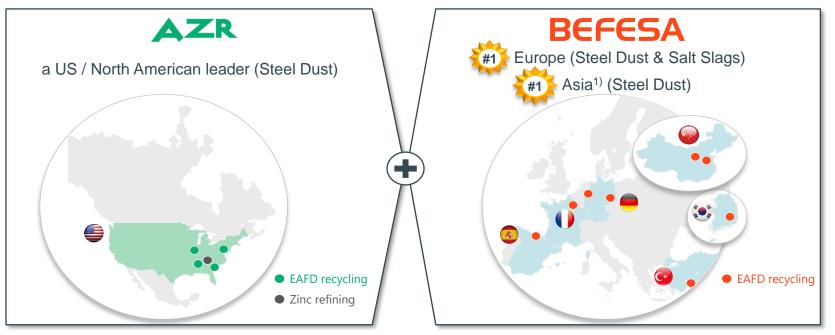




Nanjing City, location of Befesa China's HQ

# **O3** Growth projects & outlook Javier Molina - CEO

## Befesa signed AZR acquisition on 16 June; Expecting closing in Aug; Creating a global leader<sup>1)</sup> in EAFD recycling



#### EAFD annual installed recycling capacity<sup>1) 2)</sup>, kt



1) Source: Own estimate based on recycling capacity; 2) Based on Company's public reports and presentations; 3) Using Waelz technology

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#### BEFESA

# China I

Changzhou plant, Jiangsu province

#### Key facts of the plant:

- 1<sup>st</sup> EAFD recycling plant in China
- Capacity to recycle 110kt EAFD p.a.
- Total investment: c. €42m
- Location: Changzhou (Jiangsu province)

#### Status update:

- ✓ Long-term financing closed July 2020
- Construction completed, on time and on budget
- $\rightarrow$  Finalising commissioning / in trial production
- ightarrow Targeting commercial output from August onwards

# China II

Xuchang plant, Henan province

Key facts of the plant:

- 2<sup>nd</sup> EAFD recycling plant in China
- Capacity to recycle 110kt EAFD p.a.
- Total investment: c. €42m
- Location: Xuchang (Henan province)

#### Status update:

- ✓ Long-term financing closed December 2020
- → Construction progressing on time and on budget; Completion scheduled in Q4



↑ EAFD receipt at Changzhou plant

↑ EAFD sampling



↑ Xuchang construction site, mid-July 2021



# Befesa FY'21 EBITDA guidance & assumptions

H1 annualised and expected strong H2 indicating upper end of FY'21 guidance range; Targeting to update guidance after closing & consolidation of AZR acquisition, as part of the Q3 reporting cycle

EBITDA	Lower-end: €165m EBITDA (above 2019 of €160m)	Upper-end: €190m EBITDA (new record)		
Main assumptions: 1) Volume /	Moderate recovery from COVID-19	Strong recovery from COVID-19		
Capacity utilisation	<ul> <li>China ramping up &amp; delivering commercial output in H2 on schedule</li> <li>Overall capacity utilisation at c. 85–90%</li> </ul>	<ul> <li>China ramping up &amp; delivering commercial output in H2 on schedule</li> <li>Overall capacity utilisation at c. 90–95%</li> </ul>		
2) Metal prices	<ul> <li>Zinc &amp; aluminium market prices slowing down in H2 (vs. strong Q1'21 level)</li> </ul>	<ul> <li>Metal market prices maintaining strong Q1'21 levels for 2021 (c. \$2,750/t zinc LME; c. €2,000 alu alloy FMB)</li> </ul>		
	<ul> <li>TC referenced at \$159/t</li> </ul>	TC referenced at \$159/t		
3) Dividend	<ul> <li>€46.8m (€1.17 / share) dividend distribution, equal to:</li> <li>Distributing 98% of €47.6m net profit in FY'20</li> <li>Distributing net profit at upper-end of 50% on a two-year view: FY'19 €24.9m + FY'20 €46.8m dividend = €71.7m, equal to 55% of FY'19 €82.7m + FY'20 €47.6m net profit = €130.3m</li> </ul>			
Сарех	<ul> <li>Continuing to fund China expansion</li> <li>Total capex of c. €75–90m:</li> <li>c. €50–60m growth (China), majority funded through China local loans;</li> <li>c. €25–30m regular maintenance / IT / compliance / operational excellence investments</li> </ul>			
Cash flow, cash position & net leverage	<ul> <li>c. +€25m</li> <li>Cash position c. €180m</li> <li>Net leverage at c. x2.5 (below 2019 of x2.6)</li> </ul>	<ul> <li>c. +€45m</li> <li>Cash position c. €200m</li> <li>Net leverage at c. x2.1 (back to 2018 level)</li> </ul>		







EAFD recycling plant at Gyeongju, South Korea



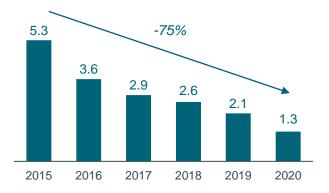
# ESG at Befesa

# Sustainability at Befesa

Key player within the circular economy, with c. 1.5 million tonnes recycled and c. 1.3 million tonnes of valuable materials recovered annually, that contributes significantly to increase efficiency of raw material use in the metals industry and promotes the transition towards a more sustainable economy

## Lost Time Injury Rate (LTIR)

- Excellence in health & safety is a priority for Befesa
- · Aiming to reduce LTIR by at least 50% by 2024 vs. 2019



#### 

## Global Challenges Index (GCX)

- Befesa selected on 18 Sep 2020
- GCX comprises a total of 50 shares selected according to strict criteria from a total of c. 6,000 companies worldwide



## Sustainability Report

 Befesa 2020 ESG Progress Update was published on 27 April 2021







Waelz kiln at EAFD recycling plant in Gyeongju, South Korea

05 Investor agenda & appendix

# Investor agenda

### Financial calendar

Q3 2021 Statement & Conf. Call Thursday, 28 October 2021

#### Next investor conferences Q3 2021 Q4

**Commerzbank Corporate Conference 2021 (virtual)** 31 Aug – 2 Sep – Commerzbank

**London – 2021 Cross Sector Insight Conf.** 1–2 Sep – Stifel

Citi Growth Conference (virtual) 16 & 17 Sep – Citi

**10<sup>th</sup> German Corporate Conf. (virtual)** 21 Sep – Berenberg & Goldman Sachs

Munich – 10<sup>th</sup> Baader Investment Conference 2021 23 Sep – Baader Q4 2021

London – Global Natural Resources Conference 2021 11 Nov – Goldman Sachs

Pennyhill Park, Surrey – Berenberg European Conference 2021 7 Dec – Berenberg

#### Contact details

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Q2 2021/20 – Key financials

(€m, unless otherwise stated)

	Steel Dust	Salt Slags	Secondary Aluminium	Corporate & eliminations	Total Befesa
Revenue <sup>1)</sup>	<b>€94.4</b>	<b>€17.5</b>	<b>€89.8</b>	<b>-€10.2</b>	<b>€191.6</b>
yoy change	+€20.2 / +27.1%	+€1.7 / +10.9%	+€50.1 / +125.9%	-€2.5 / -	+€69.4 / +56.8%
EBITDA	<b>€32.7</b>	<b>€5.2</b>	<b>€7.3</b>	<b>€0.0</b>	<b>€45.3</b>
yoy change	+€13.9 / +74.1%	+€2.3 / +77.3%	+€6.6 / +979.2%	+€0.8 / -	+€23.6 / +108.7%
EBITDA margin	<b>34.6%</b>	<b>29.9%</b>	<b>8.1%</b>	-	<b>23.6%</b>
yoy change	+934 bps	+1,121 bps	+643 bps		+587 bps

1) Total revenue in Aluminium Salt Slags Recycling Services amounted to €48.7m in Q2 2020 and to €97.9m in Q2 2021 after intersegment eliminations of €6.8m in Q2 2020 and of €9.5m in Q2 2021



# H1 2021/20 – Key financials

(€m, unless otherwise stated)

	Steel Dust	Salt Slags	Secondary Aluminium	Corporate & eliminations	Total Befesa
Revenue <sup>1)</sup>	<b>€195.3</b>	<b>€37.3</b>	<b>€172.3</b>	<b>-€20.7</b>	<b>€384.2</b>
yoy change	+€19.8 / +11.3%	-€0.6 / -1.5%	+€67.1 / +63.8%	-€3.3 / -	+€83.0 / +27.6%
EBITDA	<b>€69.2</b>	<b>€11.1</b>	<b>€13.7</b>	<b>€0.1</b>	<b>€94.1</b>
yoy change	+€24.5 / +54.7%	+€2.3 / +26.3%	+€10.3 / +302.0%	+€1.8 / -	+€38.9 / +70.4%
EBITDA margin	<b>35.4%</b>	<b>29.8%</b>	<b>8.0%</b>	-	<b>24.5%</b>
yoy change	+995 bps	+656 bps	+471 bps		+615 bps

1) Total revenue in Aluminium Salt Slags Recycling Services amounted to €127.7m in H1 2020 and to €190.1m in H1 2021 after intersegment eliminations of €15.3m in H1 2020 and of €19.5m in H1 2021



# Multi-year trend – Key financials<sup>1)</sup>

(€m, unless otherwise stated)

	2017	2018	2019	2020
Revenue	€667.4 <sup>2)</sup>	€720.1	€647.9	€604.3
Reported EBITDA	€153.0	€176.0	€159.6	€123.5
Reported EBITDA margin	<b>22.9%</b> <sup>2)</sup>	24.4%	24.6%	20.4%
Adjusted EBITDA	€172.4 <sup>3)</sup>	€176.0	€159.6	€127.0 <sup>4)</sup>
Adjusted EBITDA margin	<b>25.8%</b> <sup>2)</sup>	24.4%	24.6%	21.0%
Net profit <sup>5)</sup>	€49.3	€90.2	€82.7	€47.6
EPS <sup>5)</sup> (€)	€1.02 <sup>6)</sup>	€2.65	€2.43	€1.40
Operating cash flow <sup>7)</sup>	€91.5	€103.8	€102.5	€92.5
Cash position end of period	€117.6	€150.6	€125.5	€154.6
Net debt	€406.4	€376.8	€416.9	€393.6
Net leverage	x2.4	x2.1	x2.6	x3.1

1) 2017, 2018 and 2019 are full year actual reported figures audited by external auditors; 2020 are full year preliminary figures currently being audited by external auditors

2) FY 2017 reported revenue amounted to €724.8m; Revenue of €667.4m is comparable after amendment IFRS 15 impacting non-operating revenue

3) 2017 EBITDA adjusted due to one-off non-recurrent items primarily related to the IPO

4) 2020 EBITDA adjusted for €3.5m for the UK Salt Slags plant closure

5) Net profit and total basic earnings/(losses) per share attributable to the ordinary equity holders of Befesa S.A.

6) FY 2017 EPS impacted by the conversion of the preferred shares carried out in October 2017 prior to the IPO; The weighted average number of ordinary shares used as the denominator in calculating total basic EPS in FY 2017 was 25,025 thousand shares, compared to the 34,067 thousand shares used from 2018 onwards

7) Operating cash flow is after WC change, taxes and interests; pre capex and pre dividend

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# Q2 2021/20 – Operational data – Steel Dust Recycling Services

	Q2 2020	Q2 2021	yoy change
EAFD throughput (kt)	155.6	159.6	+4.0 / +2.6%
EAFD average capacity utilisation (%)	75.8%	77.6%	+173 bps
Waelz oxide (WOX) sold (kt)	58.7	52.6	-6.1 / -10.4%
Zinc LME price (€/t)	€1,780	€2,418	+€639 / +35.9%
Zinc hedging price (€/t)	€2,225	€2,199	-€26 / -1.2%
Zinc blended price¹) (€/t)	€1,991	€2,275	+€284 / +14.3%

1) Blended rate between hedged prices and average spot prices, weighted by the respective hedged and non-hedged volumes, reflecting the effective price to Befesa

# H1 2021/20 – Operational data – Steel Dust Recycling Services

	H1 2020	H1 2021	yoy change
EAFD throughput (kt)	341.2	340.7	-0.6 / -0.2%
EAFD average capacity utilisation (%)	83.1%	83.2%	+9 bps
Waelz oxide (WOX) sold (kt)	126.5	119.3	-7.1 / -5.6%
Zinc LME price (€/t)	€1,855	€2,349	+€494 / +26.7%
Zinc hedging price (€/t)	€2,234	€2,200	-€34 / -1.5%
Zinc blended price¹) (€/t)	€2,064	€2,254	+€190 / +9.2%

1) Blended rate between hedged prices and average spot prices, weighted by the respective hedged and non-hedged volumes, reflecting the effective price to Befesa

# Q2 2021/20 – Operational data – Aluminium Salt Slags Recycling Services

	Q2 2020 <sup>1)</sup>	Q2 2021	yoy change
Salt Slags & SPL treated (kt)	105.7	91.3	-14.4 / -13.6%
Salt Slags & SPL avg. cap. utilisation (%)	80.2%	81.4%	+117 bps
Aluminium alloys produced (kt)	31.3	48.2	+16.8 / +53.7%
Secondary Alu avg. capacity utilisation (%)	61.5%	94.2%	+3,277 bps
Aluminium alloy FMB price <sup>2)</sup> (€/t)	€1,282	€1,945	+€663 / +51.7%

1) Salt slags & SPL volumes and corresponding capacity utilisation figures in Q2 2020 include data contributed by the plant in the UK, which was permanently closed in Q4 2020 2) Aluminium scrap and foundry ingots aluminium pressure diecasting ingot DIN226/A380 European Metal Bulletin free market duty paid delivered works



# H1 2021/20 – Operational data – Aluminium Salt Slags Recycling Services

	H1 2020 <sup>1)</sup>	H1 2021	yoy change
Salt Slags & SPL treated (kt)	230.4	195.8	-34.7 / -15.0%
Salt Slags & SPL avg. cap. utilisation (%)	87.4%	87.7%	+29 bps
Aluminium alloys produced (kt)	79.3	99.5	+20.2 / +25.5%
Secondary Alu avg. capacity utilisation (%)	77.7%	97.8%	+2,008 bps
Aluminium alloy FMB price²) (€/t)	€1,357	€1,963	+€606 / +44.6%

1) Salt slags & SPL volumes and corresponding capacity utilisation figures in H1 2020 include data contributed by the plant in the UK, which was permanently closed in Q4 2020 2) Aluminium scrap and foundry ingots aluminium pressure diecasting ingot DIN226/A380 European Metal Bulletin free market duty paid delivered works



# Multi-year trend – Operational data

	2017	2018	2019	2020
EAFD throughput (kt)	661.0	717.1	665.8	687.0
EAFD average capacity utilisation (%)	84.7%	92.0%	80.7% / 90.1% <sup>1)</sup>	83.0%
Waelz oxide (WOX) sold (kt)	217.8	240.9	217.6	239.2
Zinc LME price (€/t)	€2,572	€2,468	€2,276	€1,979
Zinc hedging price (€/t)	€1,876	€2,051	€2,317	€2,239
Zinc blended price²) (€/t)	€2,160	€2,168	€2,280	€2,136
Salt Slags & SPL treated (kt)	509.9	517.0	492.6	444.6
Salt Slags & SPL avg. cap. utilisation (%)	96.2%	97.5%	92.9%	83.7% / 86.9% <sup>3)</sup>
Alu alloys produced (kt)	184.1	169.3	176.7	174.3
Secondary Alu avg. capacity utilisation (%)	89.8%	82.6% / 98.1% <sup>4)</sup>	86.2% / 91.1% <sup>5)</sup>	84.8%
Aluminium alloy FMB price <sup>6)</sup> (€/t)	€1,766	€1,715	€1,397	€1,420

1) Installed capacity and corresponding utilisation rates in 2019 are normalised for the capacity upgrade in Turkey, from 65kt to 110kt (plant was shutdown from end of Jan to mid-Aug 2019)

2) Blended rate between hedged prices and average spot prices, weighted by the respective hedged and non-hedged volumes, reflecting the effective price to Befesa

3) Installed capacity and corresponding utilisation rates in 2020 are normalised for the UK salt slags plant closure in Q4 2020

5) Installed capacity and corresponding utilisation rates in 2019 are normalised for the furnace upgrade in Barcelona – phase II (plant was shutdown three months, from mid-August to mid-November) 6) Aluminium scrap and foundry ingots aluminium pressure diecasting ingot DIN226/A380 European Metal Bulletin free market duty paid delivered works

<sup>4)</sup> Installed capacity and corresponding utilisation rates in 2018 are normalised for the furnace upgrades in Bilbao (plant was shutdown three months, from 2<sup>nd</sup> week of June to 3<sup>rd</sup> week of September), as well as the Barcelona - phase I (plant was shutdown two months, from 4<sup>th</sup> week of August to 4<sup>th</sup> week of October)

# Consolidated key financials

Q2 EBITDA at  $\in$ 45.3m; benefited from favourable market prices; Volumes continued solid with plant utilisation at pre-COVID levels

EBITDA bridge Q2 2020 to 2021 (€m)

#### 45.3 **Operational excellence** Inflation 21 FX 21.7 Other 3 Zinc LME +7 Steel dust +1 Hedges below LME 2<sup>nd</sup> Alu alloys partially -1 +2 Favourable zinc TC offset by salt slags +8+7 Alu alloy FMB & metal margin & SPL (UK) **EBITDA Q2 2020** Volume Price Cost / other **EBITDA Q2 2021** Key metrics (€m, unless otherwise stated) Q2 2020 yoy change Q2 2021 €122.2 +€69.4 / +56.8% €191.6 Revenue EBITDA €21.7 +€23.6 / +108.7% €45.3 +587 bps EBITDA margin 17.8% 23.6% €5.9 +€14.9 / +253.7% €20.8 Net profit EPS<sup>1)</sup> (€) +€0.43 / +249.0% €0.60 €0.17 Operating cash flow €2.8 +€40.9 / +1.449.2% €43.7 Cash<sup>2)</sup> €106.6 +€90.0 / +84.4% €196.6 €423.5 -€52.0 / -12.3% Net debt<sup>3)</sup> €371.4 x3.14 -x0.90 x2.24 Net leverage<sup>3)</sup>

+€23.6 / +108.7%

1) EPS in Q2 2020 is based on 34.066,705 shares; Q2 2021 is based on 34.525,634 weighted average shares after the capital increase of 5,933,293 new shares to partly fund the AZR acquisition 2) Reported cash position of €527.2 million at Q2 2021 closing, adjusted for the €330.6 million of net funds raised through the capital increase in connection with the AZR acquisition signed on 16 June 2021 3) Net debt and leverage figures at Q2 2021 closing are based on the adjusted cash position of €196.6 million

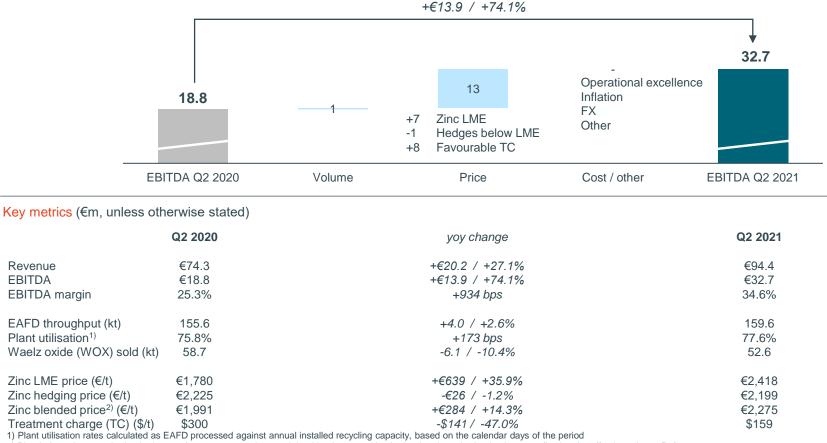
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# **Steel Dust Recycling Services**

Q2 EBITDA at €32.7m; Favourable zinc LME prices and TC, partially offset by slightly lower zinc hedging prices

#### EBITDA bridge Q2 2020 to 2021 (€m)

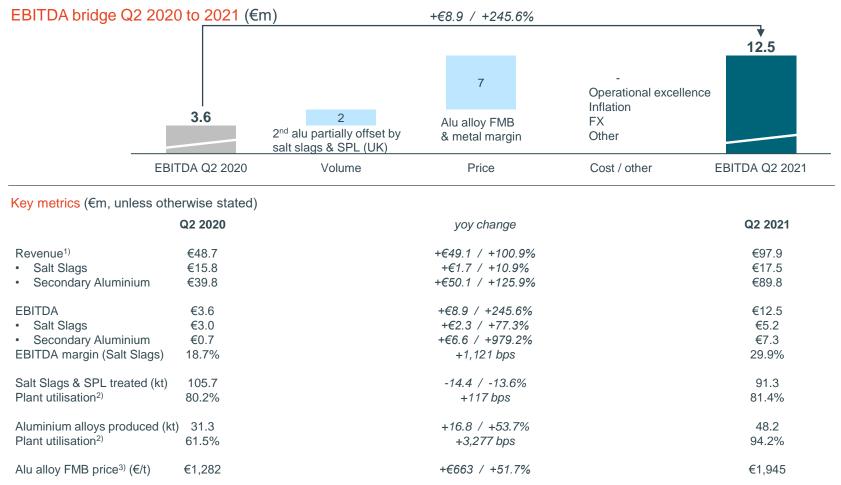


2) Blended rate between hedged prices and average spot prices, weighted by the respective hedged and non-hedged volumes, reflecting the effective price to Befesa

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# **Aluminium Salt Slags Recycling Services**

Q2 EBITDA at €12.5m, all-time-high, mainly driven by higher aluminium alloys & market prices partially offset by lower salt slags & SPL treated (UK closure)



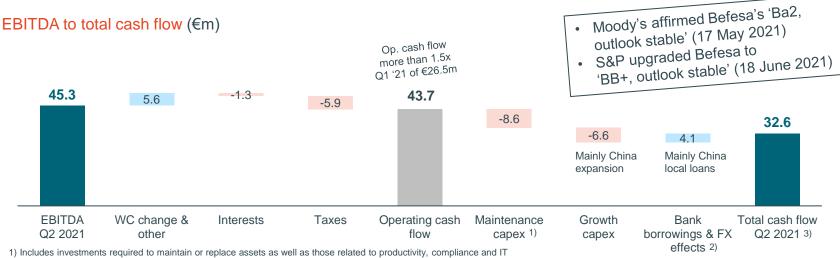
1) Total revenue is after intersegment eliminations (Q2 2020: €6.8m; Q2 2021: €9.5m)

2) Plant utilisation rates calculated as either salt slags/SPL treated, or aluminium alloys produced against the corresponding annual installed capacity, based on the calendar days of the period 3) Aluminium scrap and foundry ingots aluminium pressure diecasting ingot DIN226/A380 European Metal Bulletin free market duty paid delivered works

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# Cash flow, net debt & leverage

Record cash balance at €197m & liquidity at €272m with €75m RCF entirely undrawn; Net leverage improved to x2.24 at Q2 closing, triggering next interest ratchet of 1.75% vs. 2.0%



2) Includes cash bank inflows/outflows from bank borrowings and other liabilities, as well as the effect of foreign exchange rate changes on cash

a) Adjusted for the €330.6 million of net funds raised through the capital increase in connection with the AZR acquisition signed on 16 June 2021

	At 30 Jun 2020	At 31 Dec 2020	At 31 Mar 2021	Change	At 30 Jun 2021
LTM EBITDA	€134.8	€127.0	€142.2	+€23.6 / +16.6%	€165.8
LTM operating cash flow	€65.0	€92.5	€110.7	+€40.9 / +37.0%	€151.6
Gross debt	€530.2	€548.2	€558.7	+€9.4 / +1.7%	€568.1
Cash on hand <sup>4)</sup>	€106.6	€154.6	€164.0	+€32.6 / +19.9%	€196.6
Net debt	€423.5	€393.6	€394.7	-€23.2 / -5.9%	€371.4
Net leverage	x3.14	x3.10	x2.77	-x0.53	x2.24

4) Reported cash position of €527.2 million at Q2 2021 closing, adjusted for the €330.6 million of net funds raised through the capital increase in connection with the AZR acquisition signed on 16 June 2021

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